BID COST OF SHUTTLE FACILITIES

.CONSTRUCTION BIDDING COST OF KSC'S SPACE SHUTTLE FACILITIES

- BY

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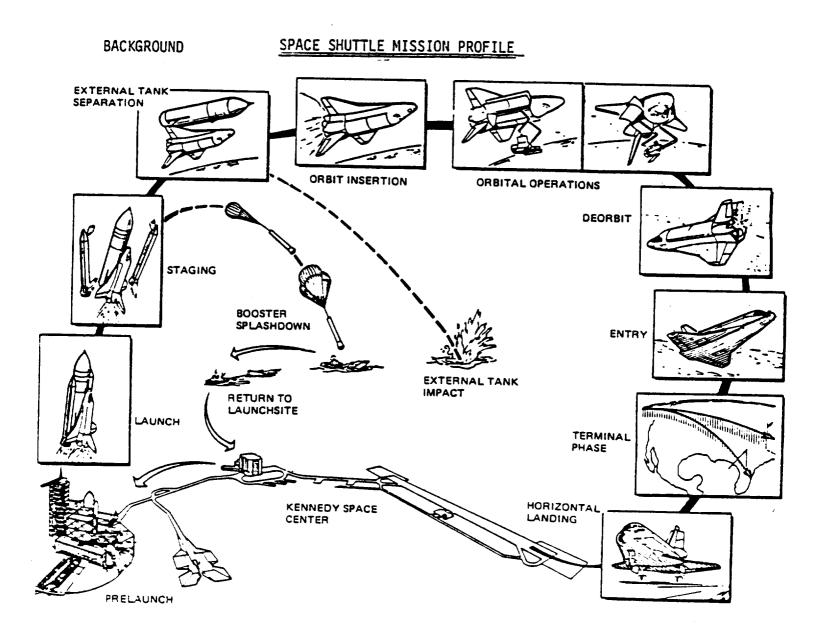
KSC SHUTTLE CONSTRUCTION BID COST

INTRODUCTION

This presentation describes and lists the bidding cost of the major Space Transportation System facilities constructed under the responsibility of the John F. Kennedy Space Center. These facilities and Ground Support Equipment (GSE) are necessary for the receiving, assembly, testing and checkout of the Space Shuttle for launch and landing missions at KSC. The Shuttle launch configuration consists of the Orbiter, the External Tank and the Solid Rocket Boosters (SRB). The reusable Orbiter and SRB's is the major factor in the program that will result in lowering space travel costs. The new facilities are the Landing Facility; Orbiter Processing Facility; Orbiter Approach and Landing Test Facility (Dryden Test Center, California); Orbiter Mating Devices; Sound Suppression Water System, and Emergency Power System for LC-39. Also, a major factor was to use as much Apollo facilities and hardware as possible to reduce the facilities cost. The alterations to existing Apollo facilities are the VAB modifications; Mobile Launcher Platforms; Launch Complex 39 Pads A and B (which includes a new concept - the Rotary Service Structure), which was featured in ENR, February 3, 1977, "Hinged Space Truss will Support Shuttle Cargo Room; "Launch Control Center mods; External Tank and SRB Processing and Storage; Fluid Test Complex mods; O&C Spacelab mods; Shuttle mods for Parachute Facility; SRB Recovery and Disassembly Facility at Hangar "AF" and an interesting GSE item - the SRB Dewatering Nozzle Plug Sets (Remote Controlled Submarine System) used to inspect and acquire for reuse of SRBs.

Some of the other interesting aspects are: Twenty percent of the subcontract work was performed by Minority Business contractors and suppliers. These total facility construction projects are successfully meeting its time schedule and dollar requirements with present bidding cost totaling \$141,303,650 with approximately 75% awarded and under construction, and of which over 90% is completed.

These Shuttle facilities will be used to process, launch and recover elements of a Space Transportation System which will assure the United States continued preeminence in space exploration and development. The Shuttle will reduce the cost and increase the effectiveness of using space for commercial, scientific and defense needs.



These Shuttle projects have been divided into seven different areas. The first area is the Orbiter Landing Facility (renamed the Shuttle Landing Facility (SLF) was bid March 8, 1974 and completed May 12, 1976. It was the first major Shuttle construction project. The successful bid of \$21,812,737 was submitted by Morrison-Knudsen Company of Darien, Connecticut. See Exhibit "I." This was bid during the 1974 energy crunch when energy availability and cost escalation were a big concern of the bidders. It is interesting to note a unit price was used for the 2,726,550 cubic yards of unclassified excavation due to the variation in estimating excavation. This helped NASA/KSC eliminate the contractor contingencies for variations in quantity in bidding the job and provided the Government a strong basis for negotiating additional excavation if an unforeseen site condition warranted it. The low bidder was so successful in planning and scheduling of materials and equipment and the actual construction that the job was completed 6 months ahead of schedule and the cost growth during construction due to design deficiencies was less than one-tenth of one percent (0.05%) and there were no claims for additional cost or time. the enclosed Abstract of Bids for variations in unit prices and total bids. Item #1 was the unit cost for excavation and Item #2 was the lump sum cost for the balance of the work. The low bidder was declared nonresponsive because of an error in the amended quantity. Their superintendent confirmed that this was a profitable job for them. This would be another story for "How Does the Successful Low Bidder get low and Make Money."

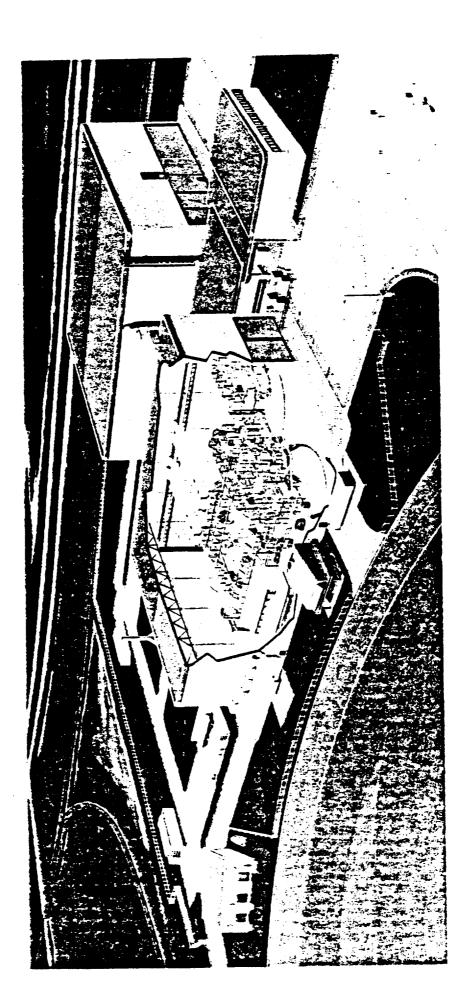
The second phase of this facility was bid March 28, 1975 with Reinholt Construction Company of Rockledge, Florida, the low bidder with \$2,376,400. (See Exhibit II for Scope and Description). The third part was Phase IIA bid March 10, 1977 with a low bid of \$1,733,000 by Beckman Construction Co. of Fort Worth, Texas. This part consisted of the Orbiter Mate-Demate Device with 224.5 tons of structural steel reaching 100 feet to remove the Orbiter from on top a "Boeing 747," sitework foundations,

electrical power and lighting for the three 50-ton hoist system (See Exhibit III, TR-1508, page 120) System Summary as discussed in "KSC Estimating Format for Construction Management."

The three SLF projects bid totals \$25,922,137. This area was complete ahead of schedule June 17, 1978 with the first scheduled landing of the B-747 and Piggyback Orbiter anticipated for early 1979.

The second area is the Orbiter Processing Facility (OPF) divided into six separate bid packages (See cutaway section of OPF). The OPF is where the Orbiter will be processed for checkout and refurbishment after it arrives from Rockwell initially and after return from space. Package I was bid May 14, 1975. The low bid was \$8,733,200 by Frank Briscoe Company, Inc. of East Orange, New Jersey. (See Exhibit IV for scope, description). This project was complete April 25, 1977. Package II for two 30-ton 141-foot span and 76-foot lift bridge cranes was bid May 28, 1975 for \$855,924. The low bidder was Fulton Shipyard of Antioc, California. The cost per ton of lift is \$14,265. Package IV for two additional cranes for High Bay #2 of January 7, 1977 was the same price. Package III for the Orbiter Access Platforms (OAP) piping and cabling in High Bay #1 was bid June 11, 1976 for \$3,452,000, with Mayfair Construction Company of Chicago, Illinois the low bidder. Package V for High Bay #2 was bid May 14, 1976 with the low bidder again Frank Briscoe with \$3,926,600; (See Exhibit V) System Summary of Government estimate, showing bidders, bids and building square foot cost of \$134.68. Package VII for High Bay #2, Task I, OAP; Task II, Piping, Cabling and Equipment; and Task III, a 10,200 SF Support Annex. (See Exhibits VI, VII and VIII for bid breakdowns and scope and descriptions). The low bidder was Beckman Construction Company of Ft. Worth, Texas with \$3,116,000. The OPF totals are \$20,939,748 with a completion in January 1979.

ORBITER PROCESSING FACILITY CUTAMAY SECTION

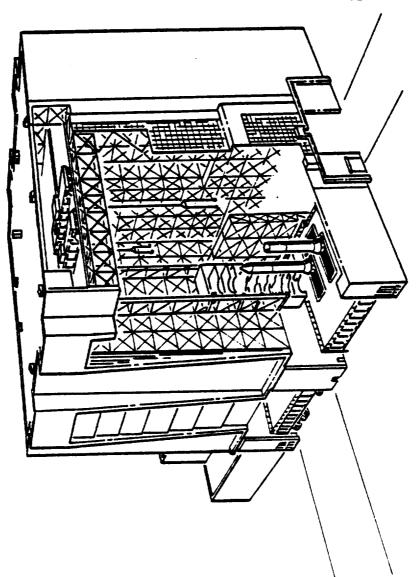


The third area is the VAB and LCC consisting of eight VAB contracts and three LCC contracts for alteration, modification and additions to the existing Apollo facilities. (See SRB Stacking & Mating VAB). The VAB or Vehicle Assembly Building was the largest volume building in the world at the time of construction in 1963-1967.

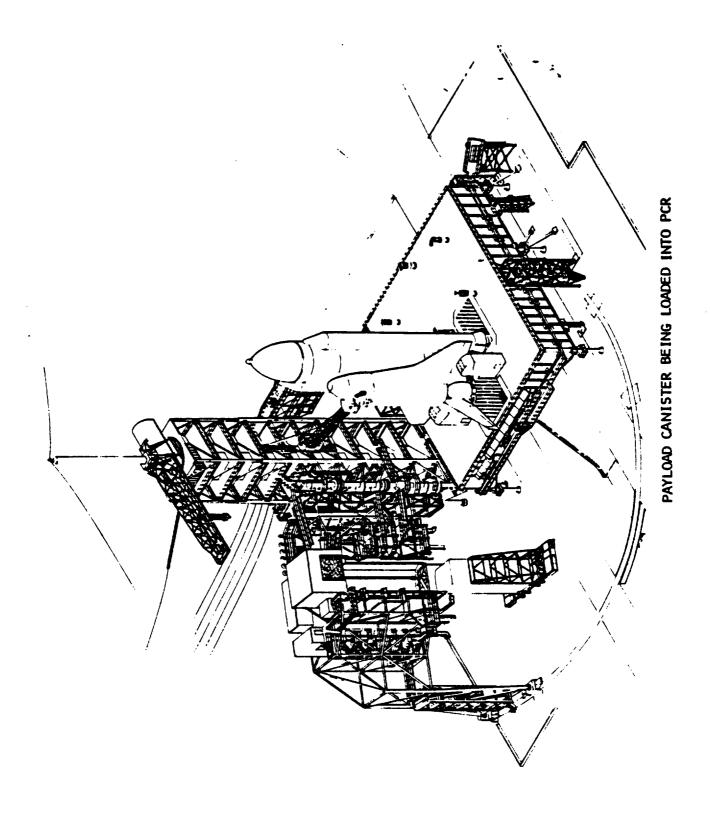
The first contract for Shuttle modification bid June 5, 1975 with a low bid of \$5,137,827 by Mayfair Construction Company (See Exhibit IX). The A-2 mods bid October 7, 1977, with a low bid of \$5,745,000 by Frank Briscoe. The B-1 mods were bid August 18, 1976 for External Tanks and SRB Processing and Storage mods for \$2.537,000. Frank Briscoe was again the low bidder. The B-2 portion was for two 125-ton bridge cranes for \$385,450 or \$1542 per ton from Crane Hoist Engineering Company (HECO) of Downey, California awarded August 20, 1976. The C portion of High Bay #3 system and platform mods was bid November 12, 1976 for \$874,000 with Frank Briscoe again the low bidder. The D-1 portion for SRB Refurbish and Subassembly Low Bay was bid December 15, 1976, however, Holloway Construction of Titusville, Florida was the low bidder with \$1,300,000. The D-2 portion was furnished by HECO for \$275,000. The D-3 portion to be provided later under Flow 2. Therefore the VAB total for Shuttle mods is \$16,254,277 with projected completion date early 1979/ The Launch Control Center (LCC) alterations and modifications consisted of three packages - the first package was bid November 19, 1975 for \$939,900 for alteration of the Firing Room from Apollo to Shuttle configuration, etc. The low bidder was Holloway Construction Company. Package #2 was also awarded to Holloway for \$222,800. The 2-A Package was bid November 3, 1976. It was for three each 400 KVA Static Inverter Units for Uninterruptible Power Supply System which was bid by Teledyne Inet of Gardian, California for \$399,700, with a completion date of November 1978. The LCC total is \$1,562,300. Therefore, the third area total for the VAB and LCC is \$17,816,577

SRB STACKING/MATING (VAB)

INTEGRATION
SRB STACKING
ET MATE
ORBITER MATE
TRANSFER TO PAD



The fourth area is for LC-39 Pad A, Pad B and the Mobile Launcher Platforms (MLP) #1. #2 and #3. (See Payload Canister being loaded into PCR with Shuttle MLP for Pad overview). The LC-39 Pad A and Mobile Launcher was bid June 25, 1975 with Blount Brothers of Montgomery, Alabama the low bidder with \$18,749,000. For ease of tracking, this was separated into \$12,449,000 for Pad A and \$6,300,000 for Mobile Launcher Platform #1, Package 1 (See Exhibit X). One of the major parts of this project was the disassembly of the 446 foot high Apollo Launcher Umbilical Tower and a steel ship-like platform. The platform became MLP #1 and part of the tower being mounted permanently on the Launch Pad and part hauled to the KSC Industrial Area 5 miles south to the Launch Equipment Test Facility (LETF). The low bidder was successful in disassembly and moving it in large sections. His economically efficient method was probably a major reason for his successful low bid. A color picture of this success was featured on the front cover of Engineering News Record (ENR), February 3, 1977. This again proved, as mentioned in "How Does the Successful Low Bidder Get Low and Make Money??," "the low bidder can successfully complete the job through ingenuity, hard work, efficient management, creativity, good labor productivity, imaginitive engineering ability to see beyond the adding up of numbers to actually effect their selection to be successful. The selection of the most efficient method by imagination and ingenuity is one of the most important ingredients for successful construction at a profit." Another major part of the Pad A portion was a new design concept - that of the Hinged Space Truss to rotate and support the Payload Changeout Room (PCR). This was also featured in the ENR backup story "Hinge Space Fruss will Support Shuttle Cargo Room." This design concept allows the payloads (cargoes, satellites, spacelab, etc.) to be checked out and/or installed on the launch pad in the vertical position .



Other work on the Pad were changes necessary to modify the Pad to the Shuttle configuration from the Apollo-type launch pad. The Shuttle will use two Solid Rocket Boosters in addition to the liquid fuel - hydrogen and oxygen. The fuel for the Apollo/Skylab launches were kerosene and liquid oxygen. These solids also required major changes in the MLP. The large flame hole for the Apollo was eliminated and three additional flame holes were provided for the Orbiter engines and for the two SRB engines. This was part of "Recycle of Existing Facilities Design Philosophy to use Existing Facility when Possible." Other major use of existing facilities was in the VAB, at the KSC Industrial and at Cape Canaveral Air Force Station. The Pad A and MLP #1 was the second largest bid contract for KSC Shuttle construction. was completed February 28, 1978. Package 1A for Pad Integrated Shuttle Piping and Cabling (Vol. I and II) was bid September 1, 1976, with Algernon Blair of Atlanta, Georgia submitting a low bid of \$1,103,000. Package 2 for Pad Integrated Additional Facilities Alterations for Piping & Cabling (Vol. III and IV) was bid December 10, 1976, with Blount Brothers Construction again the low bidder with \$5,000,000 bid. The bids ranged to \$5,995,321 with a Government estimate of \$5,369,535. Package 2A for Sound Suppression mods to Water Supply System, Electrical Controls and Side Flame Deflectors, was bid March 16, 1977, with a low bid of \$4,334,000 by Algernon Blair. This is a new system used to deaden the sound waves to reduce the sonic hazard to the crew and payloads during the first few seconds of engine firing by spraying 300,000 gallons of water at the right elevation to absorb the excess sound energy but yet not cause any loss of uplift or power. This brings the Pad A total to \$22,886,000 Pad B Shuttle mods for Pad Alterations, Piling, and Sound Suppression was bid June 30, 1978 with Frank Briscoe's low bid of \$17,195,000. (See Exhibit XI). This is scheduled for completion September 14, 1979. The Payload Changeout Room or Rotary Service Structure (RSS) as it has been renamed, portion is under design now with ~ scheduled construction in the early 80's. The integrated Pad Piping and Cabling and Equipment is also under design with a similar construction schedule.

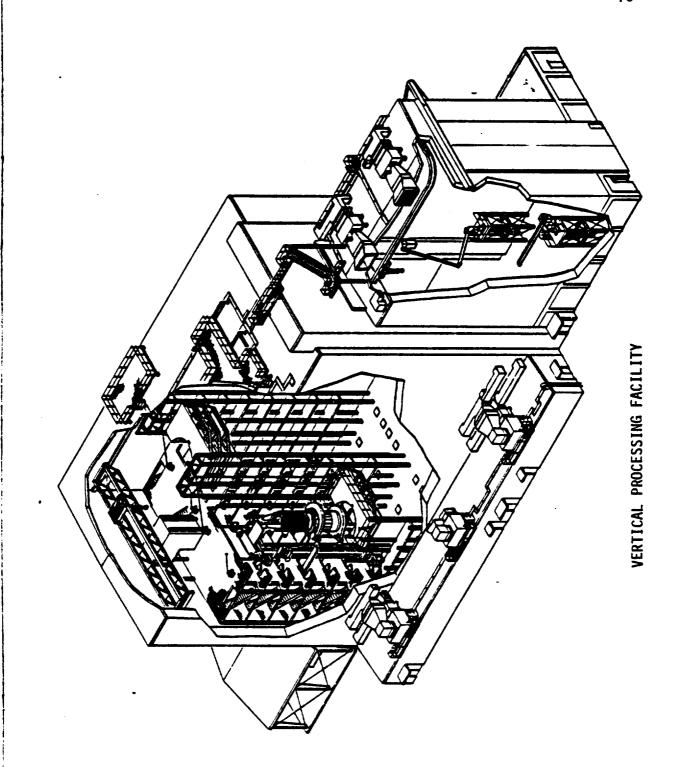
The MLP #1 Package I structural mods, as noted before, was bid for \$6,300,000.

Package II for Mechanical and Electrical was bid February 16, 1977 for \$2,799,713 with Mayfair Construction Co. the low bidder. Deck modifications (structural reinforcement was bid by Industrial Steel of Mims, Florida for \$99,424. Ivey Steel Erectors of Merritt Island was the low bidder for additional reinforcement, which was bid October 27, 1978 with a low bids of \$257,050. This brings the total for MLP #1 to \$9,456,187. The MLP #2 basic structural and sound suppression mods was bid June 10, 1977 with Algernon Blair the low bidder with \$7,325,000. The high bidder was \$9,647,934. Package 2 for Mechanical and Electrical installation and Blast Deck Reinforcement was bid June 15, 1978 with Algernon Blair again the low bidder for \$2,021,000. The Government estimate was \$2,209,401. (See Exhibit XII for system breakdown and bid abstract). Therefore the total for MLP #2 is \$9,346,000 with scheduled completion September 1979.

MLP #3 is scheduled for design and construction during the 1980's. The present totals for our fourth area, including Pads A and B and MLP's #1 and #2, is \$58,883,187.

The fifth area is the KSC Industrial Area and CCAFS, including the Hypergolic Mainestenance Facility (HMF), LETF, Emergency Power, Parachute Facility, O&C Spacelab, and Vertical Processing Facility (VPF), etc.

The LETF was bid November 14, 1975 with W&J of Cocoa, Florida low bidder for \$467,200. This included assembly and alteration of the restructured tower from the ML. Also included was the architectural/structural, electrical and mechanical alterations for control of the equipment testing. The nearby Fluid Test Complex (renamed HMF), Package I Shuttle mods, was bid March 5, 1976 for \$860,800 with Fulford Construction Company of Indian Harbor Beach, Florida the low bidder. The HMF Package II was bid November 17, 1976 for \$1,395,165 with Mayfair the low bidder. The Shuttle mods for Parachute Facility, also in the Industrial Area, was bid September 15, 1977 for \$1,608,750 with Holloway Corp. the low bidder. Monorail cost reductions



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reduced this bid by \$101,500 after award. The Operations & Checkout (0&C) Spacelab Shuttle mods were bid July 15, 1977 for \$1,798,000 with a tie bid between Holloway and W&J. The contract was subsequently awarded to W&J by mutual agreement and luck of the draw of straws with the longest straw winning the bid. The Viking Sterilization and Encapsulation Facility (renamed Vertical Processing Facility) Package was bid April 26, 1978. (See Isometric of VPF Platforms and Airlock). The low bid of \$3,034,115 by Mayfair was monresponsive because of integrity because of previous false submittal data and was awarded to the second bidder. W&J, for \$3,119,000. The scheduled completion is April 21, 1979. Package II (Phase IIA and B) was bid October 20, 1978 for \$1,949,700 with W&J the low bidder (See Exhibit XIII for bids and scope). The SRB Recovery and Disassembly Facility at Hangar AF, which is across the Banana River at Cape Canaberal Air Force Station, was bid October 13, 1977. The low bid of \$3,158,800 by Capitol Communication Corp. of Milwaukee, Wisconsin was declared nonresponsive because they were not a small business because of affiliation with Mayfair, a big business, since this was a small business set-aside. Therefore, this was awarded to the second bidder, Holloway, for \$3,227,300. It is scheduled for completion early 1979. This project consists of mods to Hangary AF and heavy paving, 9950 SF of prestressed sheet piling, dock-bulkhead, 3400 LF of RR track, large turntable, high pressure cleaning facility, 1000 KVA electrical system with scheduled completion February 1979. The maintenance dredging of the channel was completed by the Corps of Engineers September 10, 1978 for \$1,368,675. The LC-39 Emergency Power System was bid September 2, 1977 for \$1,177,000 with W&J the low bidder. The Government estimare was a close \$1,134,183. This was for the installation of five GFE 1000 KVA diesel engines generators (in a 5500 SF building @ \$94.00/SF) including controls, transformers, switching and power lines with completion November 1978.

Other miscellaneous facilities construction were:

Fencing for PAACS Locomotive Maint. Fac. Thermal Protection Sys. Fac.	\$ 73,943 24,287 29,000	High Purity O2 Facility Pad A Cooling Tower Integrated Test Stands O&C Bldg.	\$154,546 91,980 185,465
Pad Environmental Control System Mods HMF Heating Plant	61,800 285,900 59,912	SRB Hypergolic Pumping Units Hot Fire Supple. Mods to LC-39A Mods to Swing Gate OPF HB #1	54,994 609,384 82,563
Shore Power, MLP, Pad Ammonia Syst(OPF HB)	35,460	11000 00 011111	

The total for the fifth area is \$17,742,001.

In summary, the KSC Shuttle facility construction bid costs for the five areas are:

Shuttle Landing Facility Orbiter Processing Facility VAB and LCC Pads A, B, MLP #1 and MLP #2 KSC Industrial Area, etc.	\$ 25,922,137 20,939,748 17,816,577 58,883,187 17,742,001
Total	\$141,303,650

Therefore, with present bidding cost of \$141,303,650, and approximately 75% awarded and under construction and of which over 90% is completed, KSC is successfully meeting our time schedule and dollar requirements. Other major projects to be scheduled to build are Pad B RSS, Piping Cabling and Equipment and MLP #3, which are scheduled: for the early 80's. An interesting aspect is that 20% of the subcontract work was performed by Minority Business Contractors and suppliers. (See Exhibit XVI for Pad B Information for Bid - IFB 10-0089-8 bid para. Article 8, pages 71 and 72).

The sixth area is the Shuttle construction work at the Dryden Test Flight Center, California (formerly Edwards Air Force Base) was also under the responsibility of KSC. This included the following major projects: The Orbiter Approach and Landing (ALT) Facility which was bid May 16, 1975 with Santa Fe Engineering Co. the low bidder, with \$3,567,567 (See Exhibit XIV for scope and description). The second project for the fabrication and erection of the Orbiter Mating Device (OMD) was bid November 12, 1975 with George A. Fuller of Santa Monica, California the low bidder

at \$2,199,000. This was for two OMD's, however, only one was purchased at that time. The option for the second one was not exercised. The bid for one was \$1,279,000. Other bid projects were the Hypergolic Fuel and Oxidizer Area bid on March 17, 1976 by C. A. Rasmussen, Inc. the low bidder for \$142,456. Also bid the same day was ALT Office Complex for \$219,500 with the Stevens Co. the low bidder. The Orbiter Access Platforms was bid October 12, 1976 and the low bidder was Modern Development Co., Baker Field, for \$255,330. Therefore, the total for the Dryden work was \$5,463,853. This was completed on schedule and was used successfully with the flight testing of the Orbiter/747 piggyback which had major TV coverage.

The seventh area is some of the other major Shuttle projects bid such as the Ground Support Equipment (GSE) and miscellaneous items. Some of the interesting bids were:

- 1. Procure, manufacture, fabricate and furnish 21 Pneumatic Control Panels, bid August 12, 1976, for \$1,199,610 with Chrysler the low bidder. These panels were bid at an average cost of \$57,124.
- 2. SRB Holddown Posts, 20 each, bid April 28, 1977, for \$461,059 with Zierden Co. of Oak Creek, Wisconsin the low bidder.
- 3. Tail Service Masts for LOX and LH₂ was bid May 20, 1977. Belko Steel of Orlando, Florida was low with \$696,410. The Government estimate was \$664,862. (See Exhibit XV).
- 4. The Utility Control System, Phase IIA, was bid August 23, 1977, for \$789,907. Mayfair Construction Co. was low.
- 5. Mods to High Temperature Hot Water System was bid September 7, 1977 for \$769,600 with Harper Plumbing Co. of Orlando, Florida the low bidder.
- 6. The Orbiter Payload Canister was bid April 27, 1978 by Belko Steel Co. for \$1,311,510, with the Government estimate of \$1,243,557.

- 7. Case Segment Dollies and Hoisting Slings was bid June 6, 1978 for \$985,805 with Marmon Transmotive, Knoxville, Tenn. the successful low bidder. The low bidder was BENCON of Indian Harbor Beach, with \$967,715, however, he was disqualified for lack of adequate manufacturing plant.
- 8. The SRB Dewatering Nozzle Plug Set (Remote Controlled TV Submarine System) used to inspect and acquire the SRB's for reuse after down-range splashdown, was bid February 25, 1978. The low bidder of six bids received (ranged to \$4,551,226) was \$1,495,551 by International Hydro-Dynamics LTD, Canada. The Government estimate was \$1,519,557. This included options for additional nozzle plug sets which were not exercised. The contract was awarded for \$1,022,314.12.

 These total \$7,236,215.

In summary, the bid total of the above projects is:

a.	KSC Construction Bids	\$141,303,650
b.	Dryden Flight Center	5,463,853
c.	GSE and Miscellaneous	7,236,215
	Total	\$154,003,718

It is interesting to note that the low bidders were from all over the USA and one from Canada and many are nationally known contractors and companies. Many were local contractors.

These Shuttle facilities will be used to process, launch and recover elements of a Space Fransportation System which will assure the United Stated continued preeminence in space exploration and development. The Shuttle will reduce the cost and increase the effectiveness of using space for commercial, scientific and defense needs.

On October 1, 1978, when President Carter was at KSC's VAB to help NASA celebrate its 20th Anniversary, and on his birthday, he said "We will take our next step into

space with the first flight of the Space Shuttle, which I sincerely hope will be before my next birthday, and in the last analysis the challenge of space takes us very close to the heart of things. It brings us face-to-face with the mysteries of creation of matter, of energy, of life itself."

And so in conclusion, KSC Space Center construction is here and now "The Launch Facilities that sent men to the moon a decade ago and are now littered with construction equipment and hard hat construction workers. The hard hats are preparing KSC for the first construction workers wearing Space Helmets," as pointed out in December 1978 McGraw Hill's "Construction Contracting" and they went on to say: "SPACE-AGE construction is here!" "The Shuttle will carry the first experiments of space manufacturing; then as early as 1982 the first piece of space construction equipment will be tested to prepare for the building of space projects in the 1990's;" "U.S. business are gearing up for work in space for a profit. Experiments in space manufacturing are underway and the first piece of space construction equipment has already been built."

REFERENCES:

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- 2., Brown, Joseph A. "KSC Cost Index for Construction Management," presented at the 19th Annual AACE Meeting, Orlando, Florida, June 29-July 2, 1975.
- 3. Brown, Joseph A. "How Does the Successful Low Bidder Get Low and Make Money??," presented at the 17th Annual Meeting, St. Louis, Missouri, June 17-20, 1973.
- 4. Brown, Joseph A. "KSC Estimating Format for Construction Management," presented at the AACE 21st Annual Meeting in Milwaukee, Wisconsin, June 26-29, 1977.
- 5. Brown, Joseph A. "Launch Pad to the Moon Construction Bidding Cost of Launch Complex 39," presented at the 12th Annual AACE Meeting in Houston, TX, June 17-19, 1968.
- 6. KSC Technical Report (TR-1508) Budget Cost Data for Facilities Construction Elements Revised October 12, 1978.
- 7. NASA Activities, November 1978, Volume 9, No. 11.

- 8. Space Transportation System Facilities & Operations KSC K STS MO-1, Appendix A.
- 9. KSC/DD-FED Abstract of Construction Bid Costs, January 1, 1974, to October 31, 1978, dated November 3, 1978.
- 10. McGraw-Hill's Engineering News Record, February 3, 1977; "Space Truss to Support Cargo Room."
- 11. KSC Construction Contract Completion Dates, December 1, 1978.
 - 12. McGraw-Hill's Construction Contracting, December 1978; "Space Age Construction is Here."

TASK I - CONSTRUCTION SPACE SKUTTLE LANDING PACILITY - ESC, FLORIDA PCF 75892

179 No. CC 10-0035-4	Issued 1.	-10-74 Opened	3-8-74	
8000ER	2,726,50 1-Unit	IO Cs. Yds. L-ESTIMATE	JOB _ 2-ESTIMATE	TOTAL
Granice Construction Co. Entsonville, CA	0.75	\$1.700,773.00° [2,044,912.50]	\$19,568,000.00	\$21,568,775.00 [21,912,912,57
Morrison-Kaudsen Co. Inc. Darien, Coma	. 0.50	2,181,240.00	19,631,497.00	21,812,737.00
Western Contracting, Corp Sioux City, Iowa	1.00	2,726,550.00	19,173,450.00	21,900,000.00
5.3. McCormick & Sons, Inc. Jacksonville, 7L	1.35	3, 680 , 842 , 50	20,306,050.00	23, 966, 892.50
Claussen Paving Co. Augusta, GA	1.60	4, 362, 480.00	20,537,000.00	24,998,480.00
Government Estimate	.86	2, 344, 833.00	22,756,047.00	25,100,880.00
Viley N. Jackson, Co. Ronzoke, VA	1.00	2, 726, 550.00	23,120,116.00	25,846,666.00
Elewit-Zichary Joint Venture Cleveland, OH	1.00	2, 728, 550 .00	23,915,000.00	26, 641, 550.00
Vright Contracting Co.& Southern Road Builders Joint Venture Columbus GA.& Augusta GA	1.05	2, 862, 825, 00	24, 600, 000.00	27, 462, 825.00
C. V. Matthews Constr. Co.Inc. Marietta, GA	1.00	2,726,550.00	24,895,057.00	27,621,607.00
Subbard-Inith Joint Venture Orlando, FL	1.28	3,459,964.00	25, 338, 332,00	28,528,316.00
Tresvation Construction, Inc. Bladensburg, MD	4.16	9, 433, 632.00 * [11,342,449.22]	19,666,368.00	31,005,316.53 31,005,316.53
Macomb Concrete Corp. Praser, MI	1.25	3, 408, 125.00	26,000,000.00	29,408,125.00

^{*} Error unit price based on initial quantity of 2,267,700 cy unclassified excavation.

DESCRIPTION:

The work consists of the construction of: (1) a 15,000 foot by 300 foot wide, 16" h 15" thick concrete runway with a 1,000 foot overrun at each end to include approach, touchdown, high intensity runway edge, taxiway and centerline lights; (2) a 30,000 square yard parking apron: (3) a 9,150 foot towway from the runway to the vicinity of the Vehicle Assembly Building (VAB); (4) a 650 foot taxiway from the toway to the apron; (5) drainage systems; (6) approximately 1,5 miles of access roads; (7) electrical distribution system with associated cabling, switches, transformers, fixtures, and other equipment required to support the lighting systems; (8) airfield lighting vault; (9) water distribution system including approximately 7,000 feet of 12-inch water line and other miscellaneous piping, and (10) such other work as required to provide a complete facility in accordance with the plans and specifications.

a.

IFB No. 10-0027-5 issued 2/14/75 - Bid 3/28/75

Total	\$2,376,400	2,420,000	2,493,255	2,548,988	2,560,000	2,850,375	2,896,000	2,584,993
BIDDER	1. Reinhold Construction Co., Rockledge, Fla	2. Continental Consolidated Corp. Pompano Beach, Fla	 Frank Briscoe Construction Co, East Orange, New Jersey 	 Hamba Engineering Co., Titusville, Fla (Electrical Sub-Contracting Phase I) 	5. Butler & Oenbrink Rockledge, Fla	6. Capital Communication Corp Milwaukee, Wisc.	7. Gibson Electric Inc. Tipton, Ga	Government Estimate

HE MORK CONSISTS OF THE CONSTRUCTION OF:

A 4500 SQUARE FOOT MASONRY BUILDING, LANDING AIDS CONTROL BUILDING (LACB), LOCATED NEAR THE EAST EDGE OF THE PARKING APRON EQUIPPED WITH AIR CONDITIONING AND RAISED FLOORS FOR COOLING AND ROUTING OF CABLES TO THE ELECTRONIC EQUIPMENT.

ORBITER LANDING INSTRUMENTATION FACILITIES TO INCLUDE FOUR MICROMANE SCANNING BEAM LANDING SYSTEM (MSBLS) SHELTERS APPROXIMATELY 280 SQUARE FEET, ONE TACAN SYSTEM SHELTER OF APPROXIMATELY 400 SQUARE FEET, TWO OPERATIONAL TELEVISION TOWERS (OTV) APPROXIMATELY 70 FEET HIGH, AND ONE METEOROLOGICAL SITE CONSISTING OF A PAD AREA AND STANCHION FOR EQUIPMENT.

OUTSIDE COMMUNICATIONS PLANT CABLING TO PROVIDE HARDWARE CIRCUITS INSTRUMENTATION AND COMMUNICATION SYSTEMS AND EQUIPMENT THROUGHOUT THE LANDING FACILITY. (41850 L.f. of Cable with 12975 L.f. of 36-16 + 3X19 DTA).

UTILITY SYSTEMS INCLUDING AN ELECTRICAL POWER DISTRIBUTION SYSTEM TO THE VARIOUS LANDING AID FACILITIES WITH COMPRETE ENCASED DUCT BANKS AND DIRECT BURIAL CABLE. A WATER DISTRIBUTION SYSTEM TO PROVIDE WATER FOR FIRE, DOMESTIC AND INDUSTRAIL UNSE, AND A 1500-GALLON PER DAY ACTIVATED SLUDGE SEWAGE TREATMENT PLANT TO SERVICE THE LARB.

HIBIT, II

TASK I - CONSTRUCTION COMPLETE OF THE ORBITER PROCESSING FACILITY-PCN 76389, KSC,FLA IFB #CC10-0028-5 ISSUED 3/14/75 BID 5/14/75

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	\$9,462,000	000'661'6	000,170,8	9,744,600	000'691'6	000*069*6	10,592,000	000,917,6	000,260,6	9,623,000	8,733,300	8,500,128	
BIDDER	Bay-Con General Longwood, Fla	Butler & Denbrink Rockledge, Fla	Continental Consolidated Corp Pompano Beach, Fla	Greenhut Construction Co. Pensacola, Fla	J. A. Jones Construction Co Tampa, Fla	McManus, Longe, Brockwell Latham, N. Y.	Morrison-Knudsen, Inc Atlanta, Ga	R1D Constructors.Inc. Parkridge, ill	Tuttle White Construction, Inc Altamonte Springs, Fla	McCloskey Co., Inc Palm Beach, Fla	Frank Briscoe Co., Inc W. Orange, N. J.	Government Estimate	

The work includes Site Preparation, Construction of 52,800 S.F. Orbiter Processing Facility Phase I, Orbiter Townsy & Apron, Parking Lot, Fuel Pads, Water & Sanitary Lines, Storm Orainage & Electrical Duct Banks, Electrical Sub-Station, Underground Catchment Tank & 3400 S.F. Fire Pump House, Work also includes Chilled Water & High Temperatuee Water Lines, Gaseous Helium, Nitrogen & Compressed Air Systems & other support systems.

the A&E Firm is Seelye Stevenson Value & Knecht, Inc., of New York City.

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DRAWING NO. 79K07757	79K08112	12		SHEE TS	62 sht		1 79596 I	11 795	26	LOCATION LC-39	× .s	.c R	O years	<u> </u>		ORBITER MATE-DENATE		& MISC. SITE IUORK
WORK ORDER/CONTRACT		-	CONNE	CONNELL-B.R.	CONNELL-B.R.P.HP.R.C	B.C.						HANDS-H	HANDS-HARRISON PRC	,RC	CHECKER VARNDELL PRC	J.	SUBMITTED 2	C-100 2/23/77
							CONSTRUCTION COSTS										DESCRIPTION	- 1
A/S TRADES		_		\$1500		SYS. MVOLVED	FED SYSTEMS TRADES	۲4	PHG/DUCTING	vil.			C05T5				(circle one)	COMMENTS
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Z	$\overline{}$		┿	+			15. MECHANICAL					14357	(SE 1		25.27	3 6000	IRREGULAR	PENE SN TUBE
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	1		_				14. RLECTRICAL					479167	1		479467	77		
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GFE	139. ITON		4	227298			B. POWER		-	+	_							
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				13678			"panel, recpt	-	3	3150 EA	45	141770				SUBTOT LF.		i
ALIE New STL.	28.5 TON	N 1965	5	10286		_	elashie.		4	4233 LF	1 37	128892		\perp		SUBTOTAL: 5		15 1909714
4. WOUD/PLASTKS	N/A			-		1	C. LIGHTING		e a	325 KA	142.1	15 4619				1	SPECIAL COST PRATURES	FEATURE
7. MOISTURE PROTECT	N/A	_	_	_		1	D. INSTRUMENTATION			+	-			$oxed{I}$		FAB TEST/CLN/CERT.	LM/CERT. 5_	
B DOORS & GLASS	N/A		-				DI. CABLE/WB/SW/T&C	2	+	+	\downarrow			\perp		GFE		7.FS
9. FINISHES					40662		03.		+	+	-					SUBTOTAL:	SUBTOTAL:	327
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10. SPECIALTIES	N/A	_	_				E. COMMUNICATIONS	1	-	+	+			_		CONSTRUCT	CONSTRUCT, TIME SPAN.	CAL DAM 360
11. EQUIPMENT	W/A					1	Et. 015/PO/PA/TD&SA	1		+	+					PCT DIF AWA	DED BUD 1	60v1 ES1 16.25
12. FURMISHINGS	V/X						23				-						BIODERS	
13. SPECIAL CONSTR.	V X	_					F. OTHER GFB			+	1		280000					1880000
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caut Tubes		28750	50	23000	90	+	F1. M1SG.	-	-	+	+	35840		_		T	Jennings	2098800
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0001						CONSTRJ	COMSTRUCTION COSTS								DESCRIPTION		
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Cont. Cont.							P. FINISMES							T	A SQUARE		
2							WALL SYS.							95	T RECTANGULAR		
2. SITE WORK	2.2	ACRE	167,275	12.60		_	FLUOR SYS				1				HREGULAR		
CI.R./GRUB	2.2	!	487.73		1,073		CEILING SYS.							S. SOPHISTICATED	E. VERT HRREUDLAN		
PROVEMENT	3.927	C	13.24		51,981		PAINT & COVER	4.700	33	32		1,511	1,511		DESIGN DATA		
1	4,125	٥	3.38		13,942		OTHER				1				METAL STEEL FRAME	7	
	18,330	5	8.77		008,09		10. SPECIALTIES				1			- 1	50 x 195		
Ulitelies (S&w)	877	<u>.</u>	14.89		12,983									EXTERIOR WALL	METAL		
PAVING	1934	λS	44.09		85,262		II. EQUIPMENT				1			HEIGHT. 9	STORIES		
Olisek	1	;			41,964	- 1	SACFEOLDING				77	10,829	10,829	CHOUND FLOOR AREA	100 mm	5 5	
3. COMCRETE	6261	CV	109.80	7.25		211,798	12. FURMISHINGS				1			70.Ume 2.7	2.774.000	5	•
- 1900	16,612	35	1.71		28,387						1			PERCENT AIR COND	PERCENT AIR CONDITIONED: 100 %	463 TONS	
REBAR	153	8	582.20		7,0,68		13. SPECIAL CONSTR.							ОТИЕВ			
COM	1929	5	48.90		94,334		ELEV. FLR. SYS								SPECIAL FEATURES		
CEMENT DECKS							ОТНЕВ								•		
DYMER							14. CONVEYING SYS.										
4. MASOMET				10.		323	ELEVS										
81 OCK 12"	8 2	SF	25.2		323		CRAMES								-	10 MAR 6	
DIME							HOISTS							COMSTRUCTION	COMSTRUCTION BID DATA LIFE 19	-1	
S. METALS	1,077	₩.	1185.61	43.73		1,276,899	OTHER		1	IQIA A/S			680, 103	ARCH/STRUC:	37.16	12	
STEDC. ST.	1,0,1	10%	1067.07		1,149,23		15. #CHAMICAL	23.200	5		20.93		874,100	MIERIOR MECH.	s 29.93 /ssr		
JOINTS & PECK							PLUMBING	23.200	1		1.85	53.686		TOTAL MYERIOR	380/ 02:77	778-877	
ALLO L DRINAMENTAL	4,705	J.	268		12,635		FIRE PROTECT.	23,200	*		4:4	74/ 97		TOTAL EXTERIOR	100	•	
GRATING/FRAME	81.910	_	3 .	1	115,028		VENTILATING							TOTAL COMSTR	134.68 /est	3.932.680	
Pt 1646							HEAT & A/C	463	8	493.46	23.68	7/8-184		ADDITMENTS A.	SP COMPass	•	
4 WOOD TO ASTICE				a		751	CIN KR (META)				13 06		378 477	TOTAL PROJECT EST: 5	17: 8	* \$ 4.204.588	
CARPENINY	2,082	E E	×2.		751		IA. ELECTORCAL	2	-	36		27.9 25		- DE DATE: A-Z	ANK REISCOF CO	MANAGED TO FORMY RETSCOF CO. 3 926 600	
7. MOISTURE PROJECT.	29.200			55.71		dir dir	CABLE & WIRE	090.99	2 5	3		38,975		CONSTRUCTION TIME SPAN.	1E SPAN.	CAL ENDAR DAYS	
***	20 900	y	19		17 841		COMPUT & CABLE TRAY	14.078	5	3.24		45,613		MO OF BUDDERS.	MO. OF BIDDERS:	NO COVT EST 7%	
	274	-4-			9		á	161	7	39.08		7,465		CONFORMENT ESTIMATE	FST IMATE \$4	\$4,204,588	
ROOF INC	767	ט גל	6 84		409.717		SPCL SYS LAMMITER PUR									•	
and the second	2 2		3		43.332		5	RECEPT			2.25	62,709		-		•	
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SHT MIL.	3	1	•	10 30		103,481	ALC IPCL 29. COMSTR.							FRANK BRISCOE CO.		3.92b.b0u	
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SPECIAL BUOKE	3	<u> </u>	01.70		-414514	-	PMEU. SYS.							DLA EQUIP. CO.	_	4 224 000	,
FINISH HARDWARE	'	-					DEMER			T. 3.6. 15".a.			-	J.A. JONES	-	-4,339,000	
OTHER OH DOOR	394	15	55.36		71.812		PROJECT TOTALS		$\left. \right $				3,932,680				7
1.51. FURM 21-871 18 76:																	122

EXHIBIT V

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ABSTRACT OF BIDS

IFB 10-0055-8 of 5/16/78 Bid June 30, 1978 LC-396 Shuttle Modifications, PCMs 81910 and 77113

BIDDER	BASE BID TASK I	PRECAST PREST CONCRETE PIL (12" x 12")	TRESSED ING	- (34° or 16	DATION PILES 5") 44,000 LF	TOTAL
Algermon Blair Atlanta, GA	\$16,229,000	\$14.00/LF	\$28,000	\$27.00	\$1,186,000	\$17,445,000
. Blownt Brothers Corp. Montgomery, ALA	\$16,599,000	\$14.00/LF	528,000	\$24,00	\$1,056,000	\$17,663,000
. Frank Briscoe Co. Inc. East Orange, NJ	\$16,157,000	\$13.00/LF	\$26,000	\$23.00	\$1,012,000	\$17,195,000
. Mayfair Construction Co Chicago, ILL	\$16,261,754	\$17.00/LF	\$34,000	\$25.00	\$1,100,000	\$17,396,000
i. Titan Southeest Constr. Corp., Miami, FL	\$16,389,400	\$14.00/UF	\$28,000	\$23.00 \$25.18	\$1,012,000 \$1,107,920	\$17,429,400 \$15,318,000
i. Government Estimeta	\$14,165,340	\$22.37/LF	\$44,740	123.14		

Scope & Description

This work consisted of 3500 tons of structural steel, shuttle service and access tower (SSAT) foundations for RSS with 4400 C.Y. concrete and 320 tons rebar; a 300,000 gel. elevated tank and 5100 LF of 2" to 114" piping for sound suppression system; a 2855.5 KMA electrical system with lightning mast; 2 elevators; mads to hammerhead crann; slide wire system; misc. plubming; fire protections and ECS and earthwork, etc.

The Architect Engineer was Reynolds, Smith & Hills

EXHIBIT XI

ABSTRACT OF BIDS

IFB 10-0011-7 of 12/1/76 81d April 19, 1977 Orbiter Processing Facility High Bay #2, Package 7

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8100ER	TASK I - PCN 79583 MAIN ACCESS PLATFORM	TASK II - PCR 79884 INTEGRATED PIPING & CABLING	TASK 111 - PCH 79585 CONCRETE MASONRY 2 STORY SUPPORT AMBEX	TOTAL
. Algermon Blair, Inc.	\$1,991,000	\$1,593,000	\$398,000	\$1,962,000
Atlanta, GA . Beckman Constr. Co.	\$1,606,000	\$ 900,000	\$610,000	\$3,116,000
ft. Worth, Texas	\$1,900,000	\$1,060,000	\$500,000	\$3,460,000
East Orange, NH . Mayfair Constr. Co.	\$1,630,732	\$1,134,831	\$520,391	\$3, <i>2</i> 85, 954
Chicago, Ill i. R&D Construction, Inc.	\$1,799,000	\$ 993,000	\$578,000	\$3,370,000
Bryan, Ill 5. H&J Construction Corp.	\$2,100,000	\$1,100,000	\$540,000	\$3,740,000
Cocos. FL 7. Government Estimate	\$1,931,099	\$1,463,872	\$556,254	\$3,961,225

This work consists of Task I for 14.262 SF of Main Access Platforms with 283 tons of structural steel and 15 Novable Platforms; Task II, Integrated Piping and Cabling Systems with 18,643 UF of 1/4" - 16" GB2, GO2, Hypergol, Cryogenic, Procumetic, ECS, Hydraulic, Compressed Air, Coolents, and Clean Gas Yents and 157.408 UF of Cabling Systems of Miring, Cable Trays; R.F. pressured, wave guide and Co-AX etc. Task III for 10,200 SF Clean Gas Yents and 157.408 UF of Cabling Systems of Miring, Cable Trays; R.F. pressured, wave guide and Co-AX etc. Task III for 10,200 SF creating Systems of Miring, Cable Trays; R.F. pressured, wave guide and Co-AX etc. Task III for 10,200 SF clean Gas Yents and 157.408 UF of Cabling Systems of Miring, Cable Trays; Cable Trays; of Concrete assorry, Support Annex Office Lab with arch. structurals of 372 C.Y. of concrete train; 1800 UF fencing; 6000 concrete blocks; reinforced concrete assorry, Support Annex Office Lab with arch. structurals trained to the Structural Struct

EXHIBIT VI

A A A A ALSTON								SYSTEN	SYSTEM SUMMARY OF GOVE	OF GOVERNME	NT ES	TIMATE	RNMENT ESTIMATE FOR SYSTEMS	STEMS								\$1100	4 0, 130	0
1 0					SHEETS				-	PCH			LOCATION	=						PROJECT				
I - 79K08118 II	- II	- 79K08120	3120		<u> </u>	:	11	I - 100		79583	79584	. 4	Ado	2	KSC					HB 2 0	HB 2 OPF PLAT. 6	CABLE	- PIPING	
WORK ORDER CONTRACT 1866 TASK I & II	_ =		₹	PRC	ARCHITECT/ENGINEER PRC	E									<u> </u>	Hands PRC	ပ		Varndell	11 PRC		1160	81	
			1						COM	CONSTRUCTION COSTS												DESCRIPTION	T10H	
A/S TRADES			_		C0575		F	SYS. HVOLVED		SYSTEMS TRADES	27	CABLING/DUCTING	THIC	Н			C05T5				(case of sec)	BASIC PLAN (circle one)	COMMENTS	2
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I GML COMB.	-	1	_			_	_	-	- S	AMICAL		-	18643 LI	J. 55	55.84 1.0	1,041,04			1	1,041,049	0000			
Ř -	<u></u>			_	_	1. 1. 1. 1.	4	-	A. PLUMBING	tuto			9	FIXT 4981	_	29886						D. VRY IRREG		
2 \$116	2	-	-	-	_	V/N		-	B. HVAC				19.8T	TONS B	851 166	16855					SOF THE STATE OF T	DESIGN DATA	DATA	
LLR/CRUB	1	-			-	_		_	C. FIRE	C. FIRE PROTECT			92 H	HEAD	507 466	68997					TYPE FAC. P	PLATFORMS	SF AREA 29200	200
UEMOLITION	-	-	-	-				-	0 ##¥## G02	# G02 & GN2	-4	8 8	2655		33.32 884	88462						W/N	1/11	
FRIHWE FILL			-	-				-	E. HYPER	72	:	Γ	-	55		168959					STRUCT, FRAM	ILA NORIES	470	
5.81.0	1	-		-	-	-		-	F. CRYO		89	Π.				126729					VOLUME: N/A			
PAVING	<u> </u>	+	-	-				-	G. PHEU	1				_	_	127168					4/19/77 RECIDHAN	SPECIAL PEATURES	ATURES TASK 2.506.000	11 9 1
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4. MASONRY	₹ X	1	4	+	-	1	1	+		14. ELECTRICAL	\dagger	1	1922	9	6.52 77	778.767		1		/0/10//				
S. METALS	283	301	3007 N	37 83.43	43	850	920,924	+	A. EXTER SVCS	R SVCS	\dagger	1	1	+	+						COMSTRUCT	COMSTRUCTION BID DATA (IFB		Ĩ
STRUCT STL	283	3 TON	N 2231	-91	90 631422	22	1	+	B. POWER	AWKI S. RESTRICT					+			-			- T	18.643	55.84 4511	0.61.041.049
PLIFMS DECK	14262	25 SF	-	4.92 6.	6.87 70104	k	1	-	- C	P1 C8	:	7	381	¥10	416.34 158,624	18,624					1 1 1 1 1	H	6.52 111.76	118.161
MISC	8	9000 LB		16.4014.47	47 147624	124			8	et UNIST.			1900			136.119					Maror LF: 138,615	-	11.42 411,1819,816	319.816
AL UM		_						-	27.	B) WIRE & CABLE			119522	7	2.38 28	284,468					SURTOTAL:S1	1 2	SUNTOTAL \$105.65 /8sr \$ 22 21 /LF \$3,079,200	079.200
4. WOOD PLASTICS	N/A		\sqcup	H			4/X		C LIGH	Twe & ACCIES			762	2	73.79 5	56,231		1				SPECIAL COST PEATURES	T PEATURES	
7 - POISTURE PROTECT	_	-	_	_			N/A	_	D. MIST	D. MISTRUMENTATION				+	\dashv			-			MAZARDS:	1000/7	M/A AFE	
e. COORS & GLASS	_	2 EA		95.39 1.	1.87 19077	1	19077		D1. C	DI. CABLE/WB/SW/T&C				-	-						GFE.		N/A ALFS	
9. FINISHES	1		Т				1123		07									_			OTHER SPECIAL COND		1 78 11 76 126 336 336 325 536	325.536
PAINTING	•	_			1				8					+	+			_			TTL PRO. 1 113.88	Š	Asri 23.99 Ari 3, 325, 536	,325,536
OTHER CETLING	445	SSP		2.52	.11 1123	33			Š				·	1	1			4			BID DATE:	BIO DATE: 4/4/1/		3.110.00
10 SPECIALTIES	▼/N		-	-			N/A	H	E. COM	E. COMMUNICATIONS				+	+						COMSTRUCT. TIME SPAN.	TIME SPAN.	į	425
II. EQUIPMENT	\vdash	_	PLAT 25861		38.03 387.	387,915 387	387,915		3.5	El. 045/PO/PA/TD&SA				-							NO. OF BIDS.	4	COVT. EST. POS. 6	
12. FURMISHINGS	Š		\vdash		-		N/M	 -	62.												1, 11, 6	I, II, & III should 4/19	4/19/77	
11 CONCINT CONSTO	2	-	-	+			Y.		F. OTHI	ER SYSTEMS											BECKHAN		(1) \$ 3,116,000	8
AN OFFICE AND	1	 	+	\vdash	\vdash	H	1	\vdash		P CABLE			9	1.F 2.1	21.91	13.146					PATEALK		3.370.000	1 8
	V/4	+	+	+	+			\dagger	30	AVE GUIDE 6			_	Т		101 011		_			BRISCOE	:	3,460,000	8
HOUSES	+	+	+	+	-	+		+	2	F. PIRE ALARM 6			+	T		30.06		L			WeJ CONST.	. : \$	092 6	98
CHARES	-	+	+	+	+	+		+		-			+-	1	L						ALCERNON - BLAIR	-BLAIR	3,981,000	18
TOTAL AZE	+				+	-	1 250 30	\dagger	100	TOTAL SYSTEMS			;	\vdash	-	819.81611.259.384	1.259.384	-	, ,				(M) 1	
N1C FORM 21-372 (9/78)	-	4			-			1	-			•											!	128

EXHIBIT VII

					SYS	SYSTEM SUMMARY OF GO	F GOVERNMENT ESTIMATE FOR BUILDINGS	FOR BUILT	SINGS						SHEET 3	o, 130
TASK 111	111		11.000			-	PCB	LOCATION					-	PROJECT		
DAMBING NO. 79K08120					28 Sheets		79585		OPP KSC				0	OPF ANNEX TAS	TASK 111 Look C-100	
BORK ORDER/CONTRACT		ARCHITEC	ARCHITECT/ENGINEER						<u> </u>	Estimator Manda PR	PBC-1393		Varodell	PBC	***********	
1886		BRIEL	BRIEL RHAME FOYNTER & HOUSER	YNTER	A HOUSEK	1	STOOL COLLEGE		1	1					DESCRIPTION	
			۲			T INTERNATION	AN TITLE	VIO	7895	\$/unit	2007	TOTAL	BIV. TOTAL	SCOPE	BASIC PLAN	Country
DIV. TITLE	710	3	1	2			· resisters	28983	5	1.92	5.48		55,927			
		1					WALL SYS	909	žs	2.24	13	1346		2 AVERAGE	S RECTANGULAS	TASK III
TOOL STORE	1012	5	47.14	78		49.322	FLOOR SYS.	9800	1 .0	1.62	1.55	15844			C. MEEGIN, AB	
2. 211E UM	1015	5					CEILING SYS.	5560	48	4.38	2.39	24376		4 COMPLEX	O VERY MERCENEA	
CI N CHOIL	7.2	č	24.44	2	176		PAINT & COVER	28983	8.	.61	1.73	17636			DESIGN DATA	
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1012	3	- 13	=	1167		ОТНЕЯ							A.DG. TYPE. BL	ADC. 17PE. BLOCK & MATAL	
MOX MAC GRASSING	2035	5 5	1.03	2	1959		IL SPECIALTIES							CAPACITY		
LITTLE LINES (SAW)														STRIKE FRAME CAN	STRUC. FRAME:	Taria i
PAVING	1057	3	11.36	1.18	1.18 12011		11. EQUIPMENT							MEIGHT 2	10	.11
OTHER DENICE	1800	4	18 91	1 33	1 11 14029									GOUND FLOOR AREA.	S100	3 :
1 CONCRETE	372.3	Š	195	7.12	3 2 3	72.643	12. PURINSHINGS							TOTAL FLOOD AREA:		
, merce		1000	1, 22	2 1.3	2 13 32026									PERCENT AIR CO.	100 s	19.8
	9000	o of Touc	1136	7	10701		13. SPECIAL CONSTR.							OTHER.		
MA DAM	3.60						375 6 19 72 19							4/19/77	SPECIAL PEATURES	
NO.	372.3	2	76.23	2.78	7.78 28301										MAYFAIR	\$20°.098
CEMENT DECKS	•		•		•		OIME							<u> </u>	BRISCOR	200,000
ОТНЕЯ			•		•		14. COMVEYING STL								44 44	38. 38. 38. 38. 38. 38. 38. 38. 38. 38.
4. MASONRY	9000	4	2.67	1.57		16,044	ELEVS.							-	ALCERON-BLAIR	
BI OCK	0009	4	2.67	1.57	16044		CRAMES								COVERBORENT	5
OTHER							HOISTS							CONSTRUCTION	106 SA	7-1178-21
3. METALS	16	TONS	2910	4,56		46.520	OTHER							ARCHATIBUC	1 31.89 /85	-
STRUC. STL	16		1176	1.64	18818		15. MECHANGCAL	19.8	ğ	2167	9		102,315	MITEMORMEON.	- 1	•
JOISTS & DECK.	11.47	TONS	1732	1.95	19867		PLUMBING	3	PIN T.	28	_	18410		MITERIOR ELEC:	30, 00.0	TOTAL S
MISC.	1650	1,8	4.75	. 11	7836		FIRE PROTECT.	95	HZAD	267.58	2.49	25421		TOTAL EXTERIOR	***	
ALUM			1		•		VENTILATING	•						TOTAL CONSTR.	48.36	215050
PLIFMS			•				HEAT & A/C	19.8	TONS	2954	5.23	20404		ADDITIONAL: AS/C!	//C1 2:0/ /65	
4. WOOD PLASTICS						19,968		_		•				TOTAL PROMECT	52.23	1 556.254
CARPENTRY	1280	BF	15.60	1.96	19968		14. REECTRICAL & ACCRSS	38496	11	1.90	_1.		73,101	- NO DATE 2/2/77	111	2 114 000
7. MONSTURE PROTECT.	15200	SP	3.39	5.04		51,458	LIGHTING	127	2	74.48			 -	AWARDED TO. BE	AWARDED TO: BECKING CARDIA	CALENDAR DAYS
WATERPRING	5200	21	1.66	78,	8616		CABLE & WIRE	38496	17	614.	_			NO OF BADDERS.	POSITION OF GOVT. EST. 6	d. 151. 6
INSUL ATION	15200	SF	09,	. 89	9084		CONDUIT, ACCESS.	2	T.	2.59	~]			PERCENT DIFFEE	ā	MD 60VI. EST.
ROOFING	75	So	398.84		2.93 29913		CHERNICAL PLC.	21	Z	251.76	22	5287		·		
SIDING	,				,		SPCL. SYS. UMMITER PWR.	•		•				See Above	0 500000	See Sheef A
DECK					•		PIRE ALARM	23	EA	136.68	.31	3144		1		
ET MT.	546	17		5	3845		OTHER	,				ا،		<u> </u>	3-	
	1		2, 00,	;		127 751	KSC SPCLZB. COMSTR.							1		
DOORS & OFFICE	8	4 :	75.77	+	7166	-	HYPER SYS.								-	
DOORS	g	1 8	42.801 25.65	7.			CRYD. SYS.								-	
SPECIAL DOORS	3	i	20.00				PREU SYS.	!							_	
GLASS & GLAZING	629	Š	0.0		9		OTHER				L				<u>-</u>	
FINISH HARDWARE	22	4 :	20.04	1	2000		PROJECT TOTALS						515,049			
AND ROBER CURTAIN WALL	Sign		14:00	4												

EXHIBIT VIII

بر

1. Abstract of Bids TASK I PCN 75889 CONSTRUCTION OF VAB MODIFICATIONS (FOR THE SPACE SMUTTLE)

IFB #10-0031-5 ISSUED MARCH 31, 1975 BID JUNE 5, 1975

BIDDER	TOTAL	ABSTRACT OF BIDS	
1. Continental Consolidated Corp Pompano Beach, Fla	\$6,544,000	MOBILE LAUNCHER NO. 3 TO MOBILE LAUNCHER PLATFORM NO. 1 AND MODIFICATIONS TO CONVERT LAUNCH PAD 39A FOR THE SPACE SHUTTLE AND TO THE SPACE SHUTTLE AND THE TANKE TO THE SPACE SHUTTLE TO THE TANKE THE TANKE THE TANKE THE T	ODIFICATIONS TO CONVERT IER PLATFORN NO. 1 AND A FOR THE SPACE SHUTTLE - 0032-4 ISSUED 4/22/75,
2. Mayfair Construction Co. Chicago, 111	8 27 827	BID 6/25/75.	
3. Morrison Knudsen, Inc	•	BIDDER	TOTAL
Darlen, Conn	0,518,500	I. Blount Brothers	\$18.749.000 -7% (Below GE)
4. R & D Constructors, Inc Parkridge, 111	5,139,000	Modelly, Atales	
5. Frank Brisco Co, Inc.	. 180 000 A		21, 500, 000
E. Urange, M. J.		III. Continental Consolidated Corp.	19,600,000
o, butier a uenbrink, inc Rockledge, Fla	5,188,000	TV Navet Construction Co.	•
Government Estimate	4,635,778		26, 689, 800
DESCRIPTION:		V. United States Steel Corp. Atlants, Georgia	32,269,200
The work includes Modification to High Bay 3 Extensible Platforms and new checkout cells in High Bay 4 Modification to the Transfer Aisle Morth Door, Relocation	is and new checkout ir, Relocation	VI. Government Estimate	20, 125, 095 3/6
of JIB Cranes, and Modifications to Related Support Facilities 150 tons of new Structural Steel.	•	The ALE Firm is Reynolds, Smith and Hills of Jacksonville Fla.	ills of Jacksonville Fla.

EXHIBIT X

The A&E Firm is Seelye Stevenson Walue & Knecht, Inc., of New York City.

OTHER SPL. CONDITIONS 163 (1513.592)

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114 AND OTHER SPAN.

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110 OFT 133 2,021,000 2,209,401 2,351,211 2,368,780 2,474,000 MECH. 15. 25,762 435.79 / LF 922,089
ELEC. 15. 43,884 18.82 / LF 825, 330
SMETON LF 69,646 25,10 / LF 1,748,019
OTHER A/STR, 86,6 th; 4,49 / LF 312,522
SMETON LF 98,06 / MF 529,59 / LF 2,860,541 RECTANGULAR SQUING SUPPRESSION-HAION SYSTEM-Added VRY IRREG Blast Deck-Added Wery Good Gov. Est BIDDER TASK I TASK TI TOTAL 1 45 AFT 31.229 TYPE FAC. All Steel Structyphen, 21,014
CAPACITY. 158' X 133' X 25' 3 levels.
HEIGHT: 3 stones. 25 FT.
STRUCT. PRAME: Steel 2 351 211 2 351 211 2 368 780 2 474 000 GFE WITL. VALUE; NECH. 1,091,193 GFE WIL. VALUE; ELEC. 213,031 BLAST DECK WITH BENCH MARKS. ECS DUCTMORK SYSTEM 2,209,401 COMMENTS Hoists - NIC CONSTRUCTION BID DATA LIFE 10-0054-8 or 122 135,500 104,594 175,118 133,000 161,000 ð SPECIAL COST PEATURES C-100 SUBMITTED 5-9-78 SPECIAL FEATURES DESCRIPTION DESIGN DATA BLAIR 1,885,500 GOV'T. 2,104,807 MAYFAIR 2,176,093 M&J 2,235,780 HOLLOMAY 2,313,000 PIPING & CABLING/BLAST DECK C) IRREGULAR COMPLEX D. VRY IRREG. HAZARDS: AMENDS. #1 ALGERNON BLAIR MAYFAIR CONST. MLJ CONST. HOLLOWAY VOLUME 525.350 GOV. ESTINATE C. Pierce, PRC-1391 1. FAIR 2. AVERAGE S. SOPHIST. 9 1,060,541 312,522 DIV. TOTAL 825,930 22, 089 44.4 CHECKER TOTAL 4.49 8.87 7 748,019 312,522 PRC-139 312,522 C 00 TS OTHER 1 Thomason 21,578 38,339 9.347 25,108 11,254 13,694 35.858 18.17 720,808 9 MLP#2 36,359 35.45 247,416 474.03 203,834 94.71 155.609 3,487 13,697 118. 27 183,444 TOTAL FC-33 40.56 20.52 34.62 15.54 10.23 100 KYA 215. 2 28.57 46.59 33,23 % 68 33 18.8 \$ /UNIT SYSTEM SUMMARY OF GOVERNMENT ESTIMATE FOR SYSTEMS SS GALV COND 3.341 LF GALV 100 KVA ۳ 1,868 LE 38.409 LE 755 724 WAR 25,762 LE 5151E H ECSTRATEM SPOR B- ALIM 430 LF H WORKLING STATEMENT SPOR LE AND ASS 1.643 LF 175 LF 216 LE 406 LF 9.741 LF S/S 1, 551 LE 619 LF 1,550/1 LOCATION 1,056 881 3.884 220 110 PIPMS OUCTING a 2/2 C 7 **W**9 5/5 GEE tall 12 5/5 " PSTEEL to 5/5 ਰ 3 1/2 5/5 MATE 200 -1/2 INLON CONTROLS AND ### H 79736/81764 CONSTRUCTION COSTS DI. CABLE/WB/SW/T&C BAMPER CONTROL EI. OIS/PO/PA/TDESA 13. DENOI ITION 102 Analyzer TOTAL SYSTEMS D. INSTRUMENTATION SYSTEMS TRADES COMMUNICATIONS OTHER VENT BHZ, CAS ARCH/STRUCT ELECTRICAL DIV. TITLE S. MECHANICAL San les DES INCS COOLANTS L EXTER SVCS LICHTING A. PLUMBING OTHER POWER D. HALOM F. CRYO č 2 ä ž 2 MECH ELEC 312,522 312,522 DIV. TOTAL 253/3 PRC 2,69187,613 1.42 98.620 08,955 38 26.289 TOTAL ARCHITECT / ENGINEER C05TS SHEETS 17,7 4.404 3,609 295 2,241 TIMD/\$ a Ton 9 ¥ 79K11397/79K14105 UMIT 42.6 B6.6 IFB#10-0054-8 710 8 4 MOISTURE PROTECT 15 (8C FORM 21-872 (9/76) 13. SPECIAL CONSTR. MACHINED STEEL 14. CONVEYING 5YS. TOTAL A/S WOOD PLASTICS DOORS & GLASS 10. SPECIALTIES 12. FURNISHINGS BLAST DECK A 'S TRADES DIV. TITLE II. EQUIPMENT P. FINISHES CONCRETE GML. COND RTHWK/FILL METALS TRUCT STL MASONRY DRAWING NO DEMOLITION [ASK_1] CLR GRUB CONCRETE AINTING UTILITIES CRANES HOISTS OTHER PAVING OTHER 2193 2 SITE REBAR DIMER PILING MAN

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EXHIBIT XII

2 7,

IPS 10-0089-8 of 9/11/78 81d Oct. 20, 1978 Vertical Processing Facility Phase ILA b 8, PCMs 81474 and 81914

rtical Processing Fac	ility Phase IIA & S.	POR 8144 444 511	YASK TITI	YASK IV	OFTION A	VERTICAL PAYLONS	
	TASK ! ELEVATING PLATFORMS WEST CELL	FIXED PLATFORMS	VERTICAL PAYLORS HANDLING DEVICE WEST CELL	PAYLOAD SUPPORT FITTURE ASSEMB.	PLENATING PLATFORMS EAST CELL	MMOLINE DEVICE	TOTALS
Algerna Blatr	\$201,000	\$ 933,000	\$379,000	\$ 46,000	\$172,000	\$323.080	\$2,064.0
Atlanta, CA , Belto Stool Corp.	\$166.320	5 812,422	\$476,100	\$ 54,520	\$146,829	\$416,109	\$2,074,
Orlands, FL	• •	£1,119,300	\$767,908	\$236,700	\$307,900	\$767,900	\$3,739.
Santa Clore, CA	\$507,500		53c5,000	\$ 36,000	\$150.000	\$342,000	\$1,983,
Chicago, ILL	\$154.000	1948,000		s 37,000	\$186,000	\$367,900	\$1,9 40 ,
Coces. FL	\$185,000	\$826,900 \$1,206,252	\$367,900 \$660,460	\$110. <i>2</i> 76	\$290,099	5963,362	13,325
6. Government Estimati	1239.279	343,0113,136					

work commisses of & elevating placforms and retractable access platform on & levels of each cell; 2 vertical psyload handling devices (Y.P.H.B) parts beams, payload support floating, stabilizer, beam assemblies strong back beams, cross heads guides lifting jack and brake assemblies; payload support floating (3D ea), commissed air system, enhant system, electrical capartight fluorescent light systems, and explosion of recognacies, and installing GFE winch, etc.

EDUST IIII

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ಭ			Total	\$3,709,336	3,685,000	4,064,640	000,890,4	3,690,000	3,856,737 *	3,796,791	3,567,567	\$3,933,260	Shuttle ection g Area and ir and
ACILITY	CALIFORNIA		Task II	\$1,917,986	,	2,743,640	1,375,000	1,650,000	1,780,000	1,650,000	2,067,567	\$1,820,602	angar and Shops Area, Fire Prot Concrate Parkin Electrical Powe
IASK I ORBITER APPROACH AND LANDING TEST FACILITY PCN 37421	TASK II SINJTLE CARRIER AIRCRAFT WATING FACILITY, PCN 77121 FLIGHT RESEARCH CENTER, EDWARDS, CALIFORNIA	814 5/16/75	Task I	\$1,791,350	•	1,321,000	2,690,000	. 2,040,000	2,076,736	2,148,791	1,500,600	\$2,112,658	n. 33700 SF Maintenance M pergolic Fuel & Oxidizer d Service Apron. Asphalt & Fire Protection Lines. ollection and Disposal.
TASK I ORBITER AP	TASK 11 SINITLE (IFB 10-0038-5 issued 4/2/75	Bidder	1. The Cardan Co, Inc Beverly Hills, Calif.	2. C. B. Holder Inc & Equinox Joint Venture, Malibu, Calif	3. Jones Bros.Construction Corp Beverly Hills, Calif.	4. Keller & Grant inc El Monte, Callf	5. Uberg Construction Co. Simi Walley, Calif.	6. Olson Construction Co. San Dieyo, Calif.	7. P. K. Construction Co. San Diego, Calif.	8. Sante fe Engineers inc Lancaster, Calif.	Government Estimate	Description The work Includes Site Preparation, 33700 SF Maintenance Hangar and Shops, Shuttle The work Includes Site Preparation, Orbiter Maintenance Hangar and Shops, Shuttle Orbiter Mating Structure Area, Hypergolic Fuel & Oxidizer Area, Fire Protection Pump Station, Concrete Towaray and Service Apron, Asphalt Concrete Parking Area an Road Paving, Site Domestic Mater & Fire Protection Lines, Electrical Power and Communications Systems & Sewage Collection and Disposal.

lie A&E Firm is V.T.N. Consolidated, Inc of Irvine, California

EXHIBIT XIV

The contribution of the	1940/1940 1940	31373	SYSTEM SHIMMARY OF GOVERNMENT ESTIMA	ERNMENT ESTIMATE FOR SYSTEMS				\$46.67 4 39
Contractive	1940 1800 1940	DRAMING	PCH	LOCATION			-	l
Control Cont	Continue C		76475	LAUK	H COMPLEX 39	CHÉCKÉR		-
	Continue	ARCHITECT/ENGINEER			ARDONA		- 1	110
Control Cont	Tried Continue C		STAGE MOST CONTRACTOR					DESCRIPTION
Column C	State Stat		LUMBING COST	эистие	C05T		SCOPE (cox le cox)	BASIC PLAN COMMENTS
Companied Comp	1		SYSTEMS THANKS	1	- OTHE	14/LF TOTAL	=	٠į
Control Cont	1 10 10 10 10 10 10 10	UNIT S/UNIT S'LF TOTAL DIV. TOTAL	1/4 10		F			S RECIANCULAR
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Control Cont	C C C C C C C C C C		B. HVAC					N DATA
1891 18 23 20 24 24 24 24 24 24 24	Fig. 19 Fig.		C. FIRE PROTECT				TYPE FAC I	5
Control Cont	1881 16 18 2.10 18 18 19 19 19 19 19 19		D. HALOM				CAPACITY	ģ
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1 1 1 1 1 1 1 1 1 1	13 188, 146 18, 2.2 18, 2.2 19, 836 19, 10, 10, 10, 10, 10, 10, 10, 10, 10, 10		1/1-1/1	"	72 A06		YOL UME:	
1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1		0X & LHZ 24	-				SPECIAL FEATURES
	1		C. THE					(613 613) (12) (13)
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1	11 188, 146 18 2.2		J. OTHER					
13 15 15 15 15 15 15 15	13 188,146 18 2.21 416,012 A EATER VCS A EAT							
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1881 18 18 18 18 18 19 19	188,146 18 2.21							
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C	C C C C C C C C C C		BOXES	ន			SUBTOTAL	/BSF 8
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13 10 10 10 10 10 10 10	State Cariston State Carist St	131			\perp		CANNERS	
13 1000 SF 14 13,726 D1 D2 D2 D2 D3 D3 D3 D3 D3	CALTIES 31,000 SF .44 13,726 D3. D4.		18.	620 LF	!		GFE. 260	
CALTIES 1900SF 14 13,726 D1 D2 D2 D3 D3 D3 D3 D4 D4 D4 D4	CLALTIES D3. D4. D3.726 D3. CLALTIES C. OTHER VAR CLALTIES E. COMMUNICATIONS E. COMMUNICATIONS E. COMMUNICATIONS E. COMMUNICATIONS INVERTIGENTIAL 47,146 LB 4.67 220,204 F. OTHER*SPARES T. PSKOB670-1 T. EA 7273 K SHOCK ABSCHB 2 EA 16,893.50 33,787 F. ATOKOB670-3 2 EA 7663 KCABINET ETC KAO 0427 TOTAL SYSTEMS 2 EA 1.101 7	33 000 (6	-				N.W.K.K.K.	SPCL COMD 6 19 365
CALTIES CAL	CALTIES CAL	32 PT 13 726	-				TTL PROJ	ssr : 410, 91
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AL COMULE FYING US FYING	AL CONSTR. FUND SYS. AT 7,146 LB 4.67 EN 220,204 FUND SYS. FUND SYSTEMS							-
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SHOCK ABSGRB 2 EA 16,895.50 33,787	SHOCK ABSGRB 2 EA 16,896.50 33,787	47.146 LB 3.95	r2. 79K08670-2	E	-			
5.49 94.7 TOTAL SYSTEMS	640 042	EA 16,893.50	ra 79K08670-3	S	+			
KAG 942	640 042					et.		- 3
217777	217777	5 549,942	TOTAL SYSTEMS					,

CONTRACT SCHEDULE SECTION IV - SUBCONTRACTING 6 SMALL BUSINESS

RTICLE 7

SMALL BUSINESS SUBCONTRACTING PROGRAM (MAINTENANCE, REPAIR AND CONSTRUCTION) (JANUARY 1978)

- abbontracting program which will enable small business subcontracting program which will enable small business concerns to be considered fairly as subcontractors, including suppliers, under this contract. In this connection, the Contractor shall designate an individual to (i) maintain liaison with the Government on small business matters, and (ii) administer the Contractor's Small Busincontracting Program.
- dance with the instructions provided on the form. The reporting requirements of this subparagraph (b) do not apply to small business contractors, small business subcontractors or educational and nonprofit institutions.
- Small Business Concerns clause in subcontracts which offer substantial subcontracting opportunities, and (ii) to insert in each such subcontract exceeding 5500,000 a clause conforming substantially to the language of this clause except that subcontractors shall submit NASA Form 524 direct to the Government addressess prescribed on the Form. The Contractor will notify the Contracting Officer of the name and address of each subcontractor that will be required to submit a report on NASA Form 524.

ARTICLE

MINORITY BUSINESS ENTERPRISE CONSTRUCTION SUBCONTRACTING (JUNE 1978)

- (a) It is the policy of the Government that minority business enterprises shall have the maximum practicable opportunity to participate in the performance of Government contracts.
- (b) The Contractor agrees to use his best efforts to carry out this policy in the award of his subcontracts to the fullest extent consistent tent with the efficient performance of this contract. As used in this decontract, the term "minority business enterprise" means a business, en at least 50 percent of which is owned by minority group members or, in case of publicly owned businesses, at least 51 percent of the stock of which is owned by minority group members. For the purposes of this of which is owned by minority group members. For the purposes of this speaking American persons, American-Orientals, American-Indians, American Eskimos, and American Aleuts. The Contractor shall ascertain that subcontractors presented as minority firms for purposes of fulfilling the requirements of this clause are bons fide minority firms engaged in, the activities for which they are to or newly organized to engage in, the activities for which they are to as minority business enterprises.

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CONTRACT SCHEDULE SECTION IV - SUBCONTRACTING & SHALL BUSINESS

ARTICLE 8 (Cont'd)

- (c) In keeping with national policy, it is NASA's objective that a vigorous procurement program of actively seeking out and soliciting annocity firms be accomplished at the prime Contractor and subcontractor levels to ensure their equitable participation in this construction effort. It is NASA's intent that at least twenty percent (20%) of the total value of all subcontracts resulting from this prime contract shall be awarded to minority business enterprises as defined above. Joint venture subcontracts shall be considered, in mesting the requirements of this subparagraph, only as to the proportionate value of the subcontract which accrues to any minority firms involved. For the purpose of this program, the term "subcontractor" includes all construction, modifications, supplies and material and service work contracted for by the prime contractor in the prosecution of the work.
- dd) Prior to commencement of the contract work, the Contractor agrees to have established a program for the employment of specific minority enterprises in accordance with the Minority Business Enterprise Subcontracting Program Plan which has been submitted to the Contracting Officer, and to implement and aggressively conduct such a program during the course of work under this contract. In this connection the Contractor shall:
- (1) Designate a liaison officer who will administer the Contractor's Minority Business Enterprise Subcontracting Program.
- (2) Develop, maintain and utilize comprehensive minority business resource files.
- tialities of known minority business enterprises in all "make-or-buy" decisions, with timely notice to the Contracting Officer prior to entering into any subcontract of \$10,000 or more of the extent to which minority firms have been considered for the award.
- an equitable opportunity to compete for subcontracts, particularly by arranging solicitations, time for the preparation of bids, quantities, specifications, and delivery schedules so as to facilitate the participation of minority business enterprises.

EXHIBIT XVI

Mr. Joseph A. Brown, CCE DD-FED Lead Cost Engineer Design Engineering Directorate, DD-FED Kennedy Space Center, Florida 32899

SUBJECT: "Bid Cost of Shuttle Facilities"



Mr. Joseph A. Brown is employed as a Lead Cost Engineer for the National Aeronautics & Space Administration's Design Engineering Directorate. He prepares and reviews Government and contractor's construction and GSE cost estimates amounting to over \$2 billion for design, fabrication and construction. He is currently working on facility costs and requirements for future space exploration of such programs as the Space Station and Space Shuttle. Mr. Brown received his formal education at the University of Florida. His major study was Architectural and Structural Design, Estimating, Management, Supervision, and Methods & Materials where he received a "BBC" Degree. Mr. Brown has completed courses in Management, Procurement, Contract Cost, and NASA PERT. He received a State and County license for Construction Cost Engineering July 1968. He has done consulting, estimating, and bidding for general and subcontractors for commercial, industrial, and residential complex developers-builders, covering Florida, Georgia, Alabama and California and Walt Disney World's Contemporary Resort Hotel. He is the Past President and Charter Member of the Florida Section of American Association of Cost Engineers, AACE 1969 "Member of the Moment;" General Arrangements Chairman 1975 Annual Meeting, SAME; Canaveral Post's "Engineer of the Year," and NASA/Kennedy Space Center's "Federal Employee of the Year." September 14, 1976 he became the first CCE in Florida. He is writing an Estimating Workbook, "How to Sharpen your Bidding." He has published many technical papers including "Cost Escalation and Labor Productivity, What we can do About it," and How does the Low Bidder Get Low - and Make Money?" and "Construction Cost Control - After Bidding," "KSC Cost Index for Construction Management." He has conducted Construction Cost Estimating Seminars in Miami, San Francisco and Milwaukee.